

Kentucky Tourism: A Look Back to the Future

Adam Sacks | President

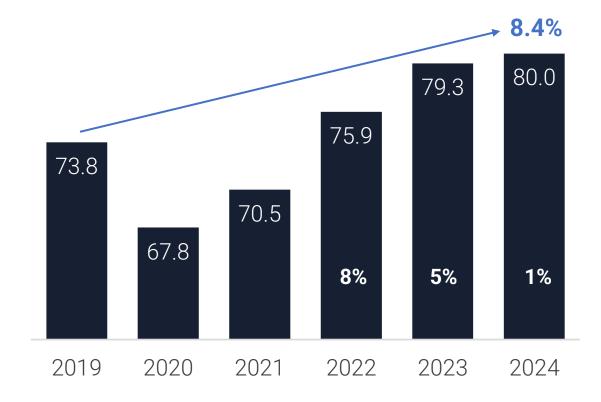
Tourism Economics

November 2025

KY visitor volumes hit a new peak in 2024

Kentucky visitors

millions of visitors, % change



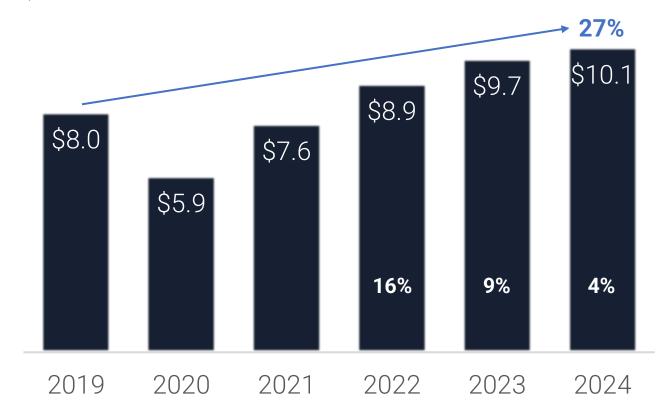
Sources: Tourism Economics



Visitors spent \$10.1 billion in 2024

Kentucky visitor spending

\$ billions

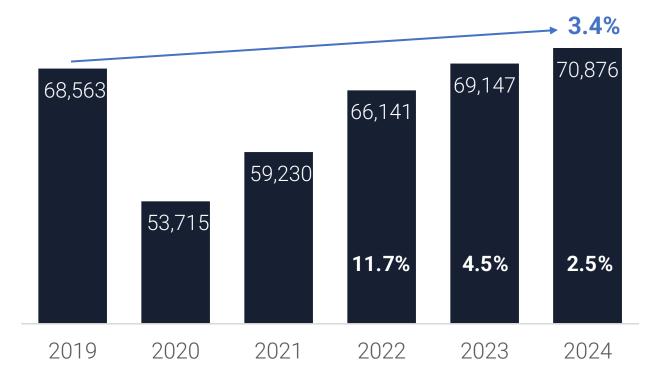


Sources: Tourism Economics



Visitors directly sustain 71k jobs

Direct visitor-supported employment in KY



Sources: Tourism Economics



Total economic impact exceeded \$14 billion in 2024



\$10.1B

Visitor Spending

(Direct Sales)



\$2.1B

Indirect Sales



\$2.0B

Induced Sales



\$14.3B

Total Economic Impact

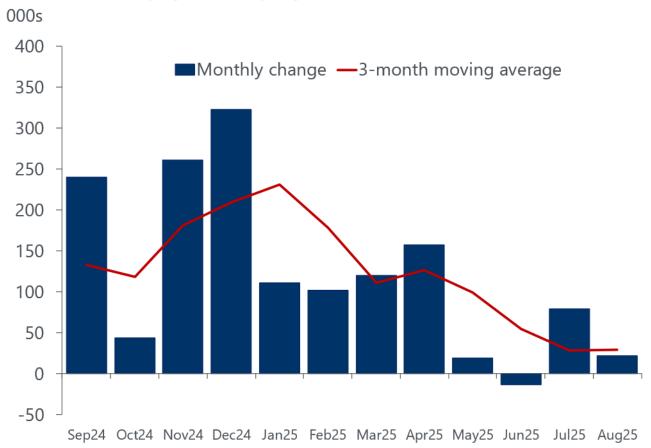
2024 Impacts	Total Business Sales
Total, all industries	\$14,285.8
Food & Beverage	\$2,873.0
Lodging	\$2,179.1
Retail Trade	\$2,067.2
Recreation and Entertainment	\$1,371.3
Finance, Insurance, Real Estate	\$1,262.4
Other Transport	\$756.3
Air Transport	\$740.5
Business Services	\$656.3
Gasoline stations	\$628.3
Education and Health Care	\$393.7
Construction and Utilities	\$290.1
Communications	\$238.9
Manufacturing	\$223.3
Personal Services	\$216.4
Wholesale Trade	\$182.6
Government	\$178.4
Agriculture, Fishing, Mining	\$28.0





Last three months averaged just 29,000 jobs

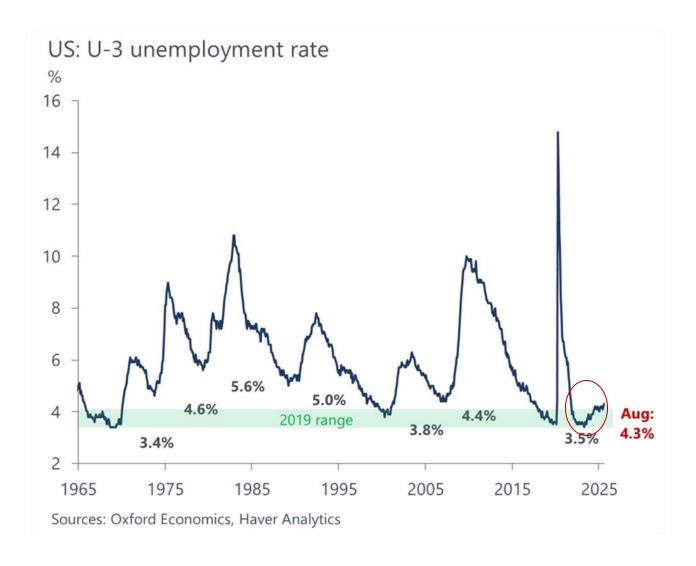
US: Nonfarm payroll employment



Sources: Oxford Economics, Haver Analytics

Weakest since the pandemic.

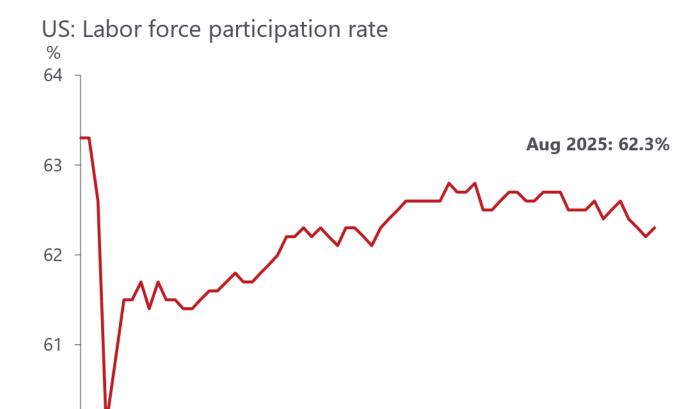
Unemployment has been rising but remains low at 4.3%



The labor market remains in a slow-to-hire, slow-to-fire stasis



Hiring slowdown balanced by lower participation rate

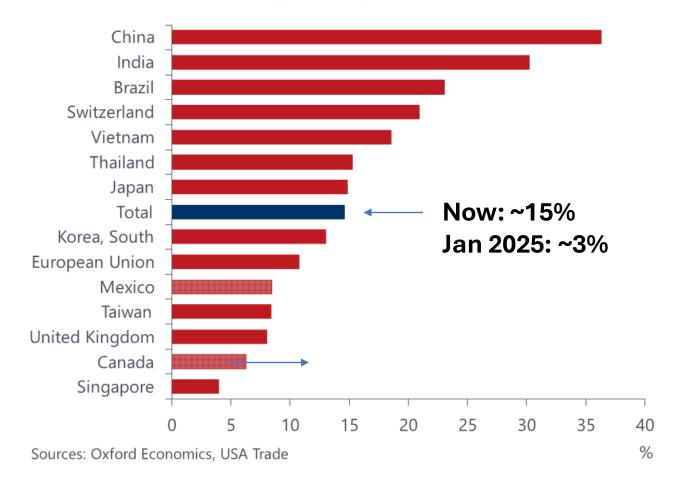


Sources: Oxford Economics, Haver Analytics

- Retirement of baby boomers
- Effects of the administration's immigration and deportation actions

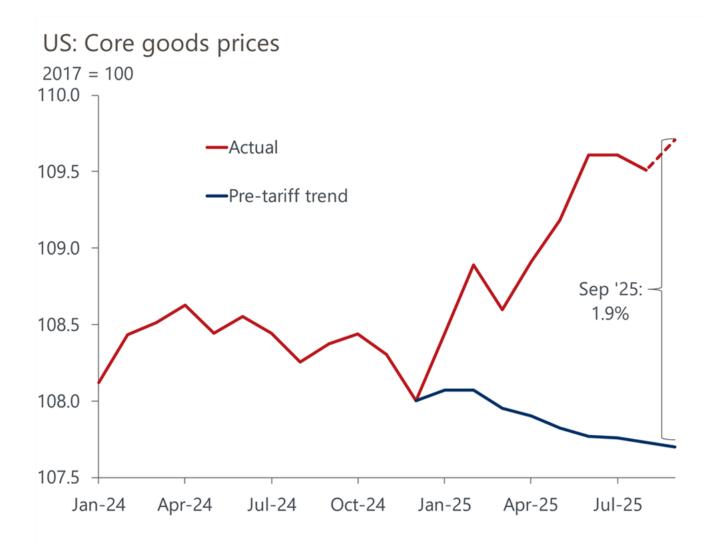
Trade-weighted tariff rate highest since 1930s

US: Effective tariff rate by country





Tariffs pass-through to consumer prices



Not all tariffs have passed through to consumers.

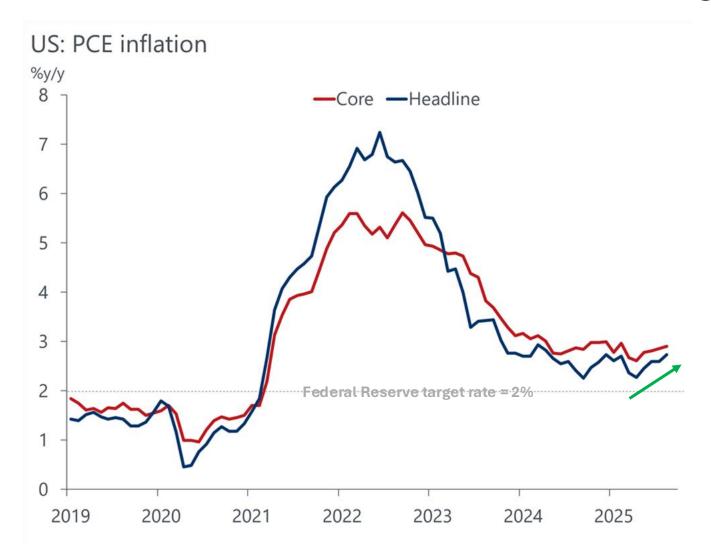
Businesses initially avoided tariff impacts by ...

- Absorbing costs
- Front-loading imports
- Run-down inventories
- Reconfiguring supply chains
- Stalled tariff implementation

Transmission delays are fading, meaning effects will intensify



Inflation will continue to rise this year



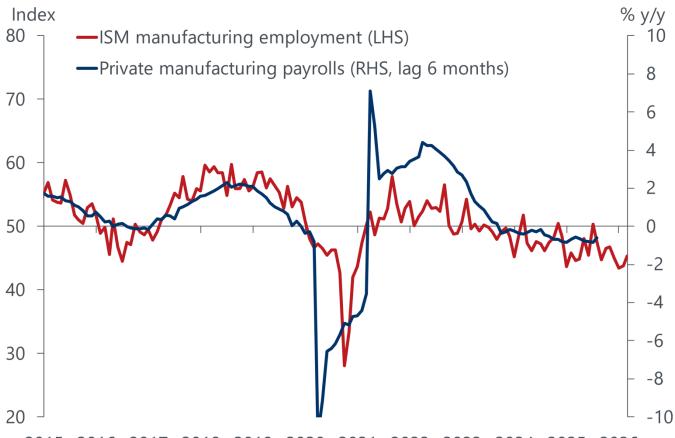
Annualized inflation rose to 3.0% in September versus 2% target.

If not for tariffs, inflation would be 0.4ppts lower – 2.6%.



Manufacturing is in an 8-month slide

US: Manufacturing employment measures



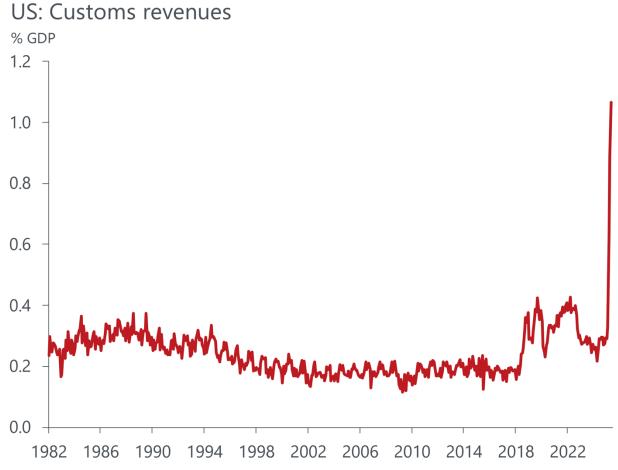
2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026







Tariffs are raising tax revenues



Source: Oxford Economics

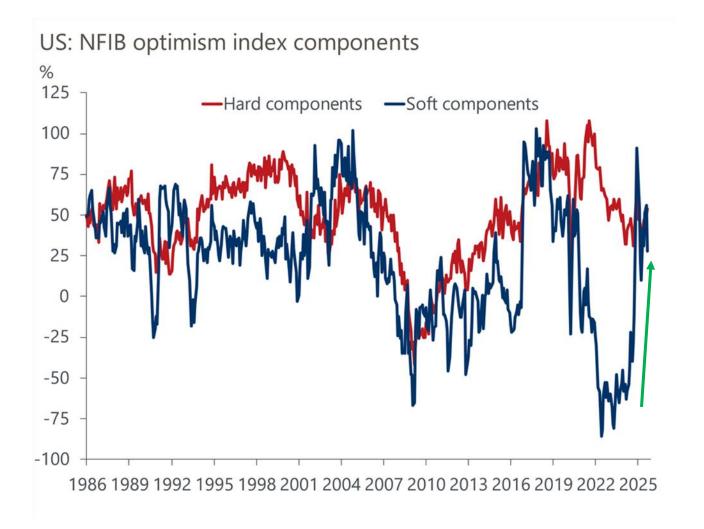
\$31 billion in September (compared to an average of around \$8B last year)

Tariff revenue helps offset costs from the One Big Beautiful Bill....

....but won't do much to reduce the \$1.8T deficit



Business are worried



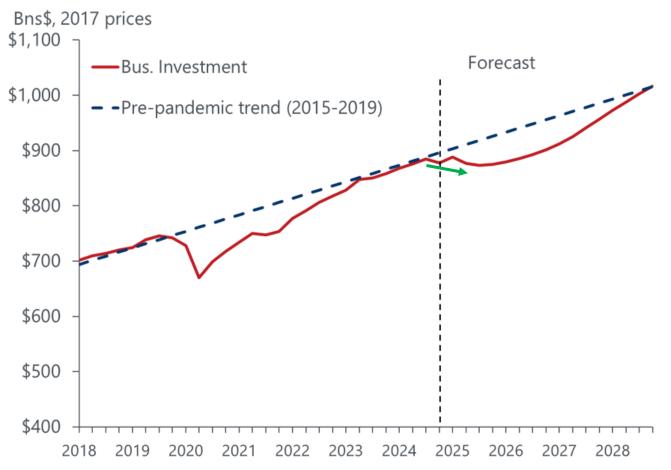
Reasons for concerns:

- Higher input costs
- Supply disruptions
- Weak new orders



Expect businesses to be cautious

US: Business investment (non-residential)

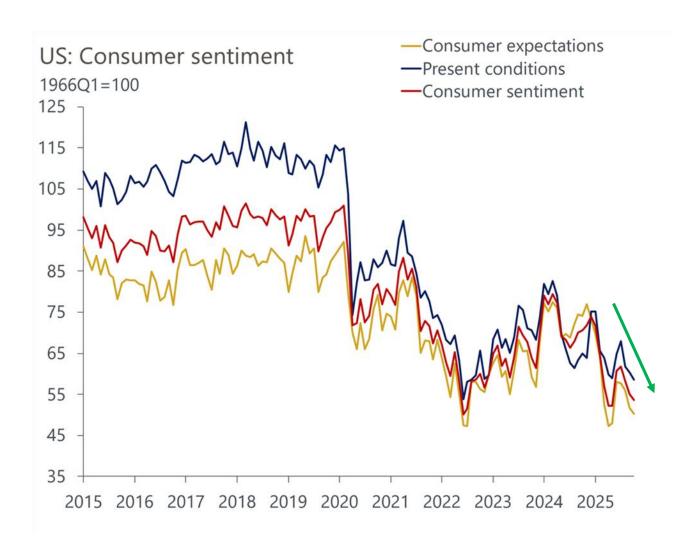


"Second quarter U.S. and Canada select service and extended stay RevPAR declined around 1.5% year over year, primarily due to a decline in government demand ... as well as weaker demand from smaller business customers."

Marriott, Aug 5, 2025



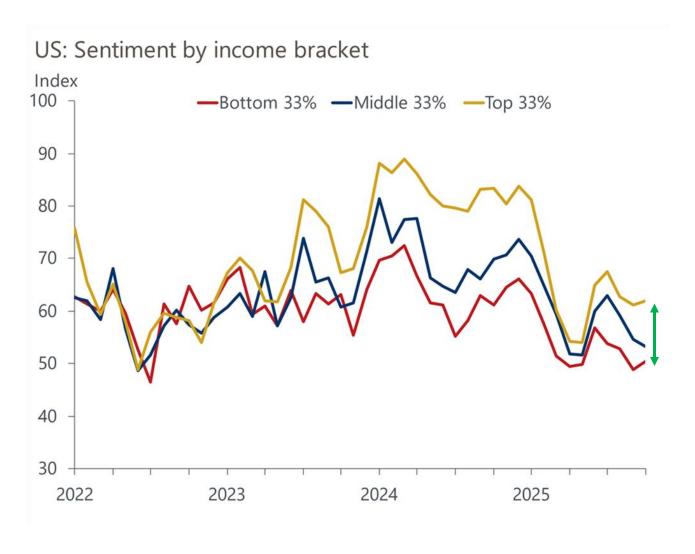
Consumers are also worried



- Rising prices (elevated inflation expectations)
- Labor market uncertainty
- Policy uncertainty



Gap between high- and low-income respondents remains



Lower-income groups are spending less on discretionary purchases and more on essentials.

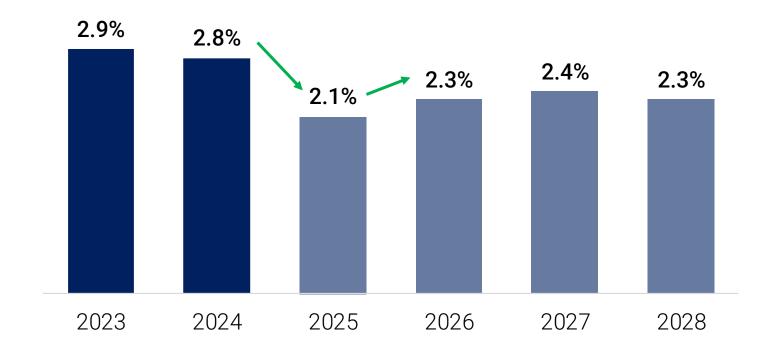
- Hit harder by tariffs
- Smaller financial buffers



Economic growth will slow in 2025

US Real GDP Growth

% year-over-year change



The economy will improve next year, supported by tax cuts/extensions, reduced uncertainty, the fading effects of tariffs on inflation.

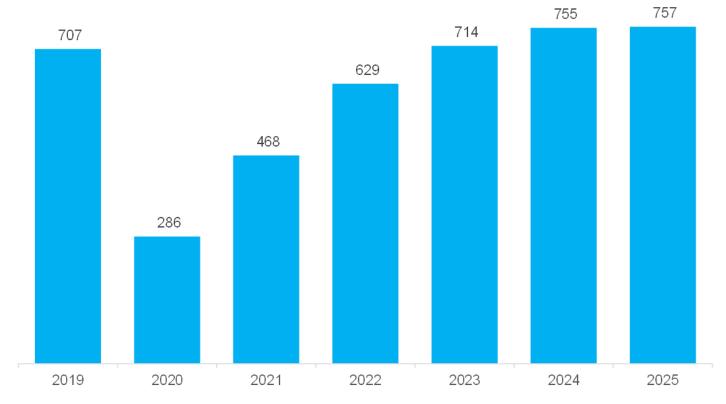




Air travel has softened, but not falling

US Air Passengers, YTD

TSA PAX counts in millions, Jan-Oct



TSA air passenger volumes similar to last year.

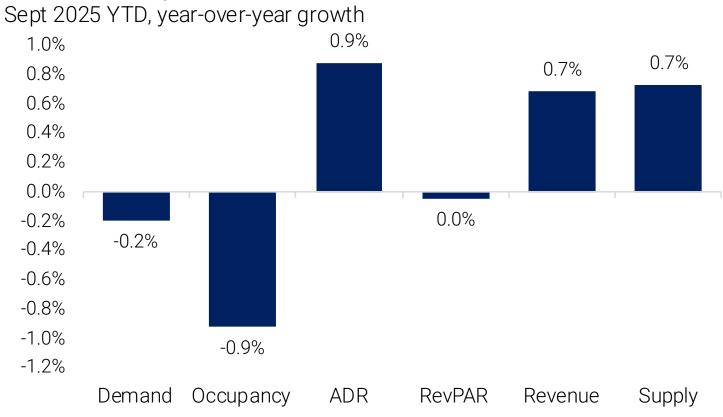
Following a weak Spring and early Summer, TSA volumes have grown slightly in recent months.

Source: TSA



No growth in hotel demand

US Hotel Key Performance Metrics

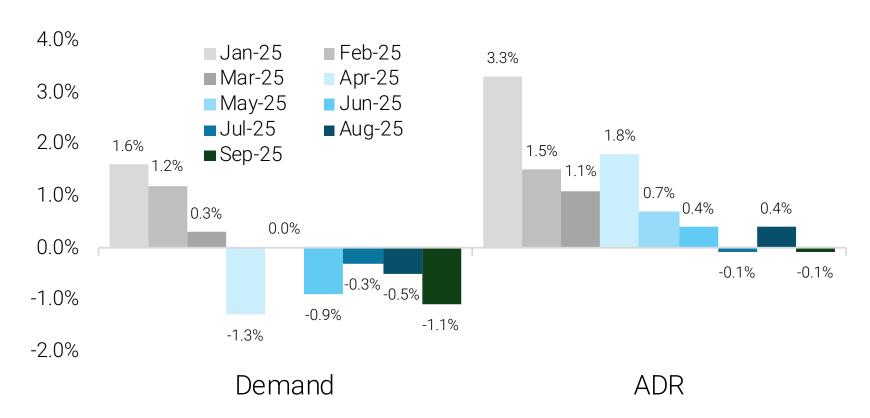




US hotel performance has slowed

US Room Demand & ADR

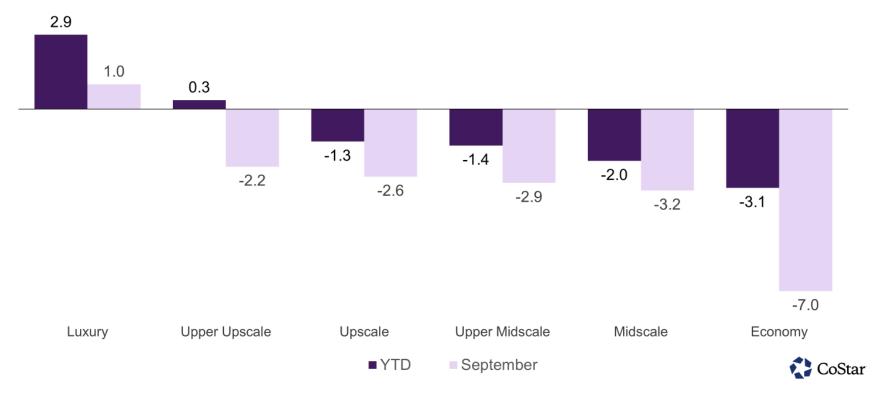
year-over-year growth





Bifurcated demand growth

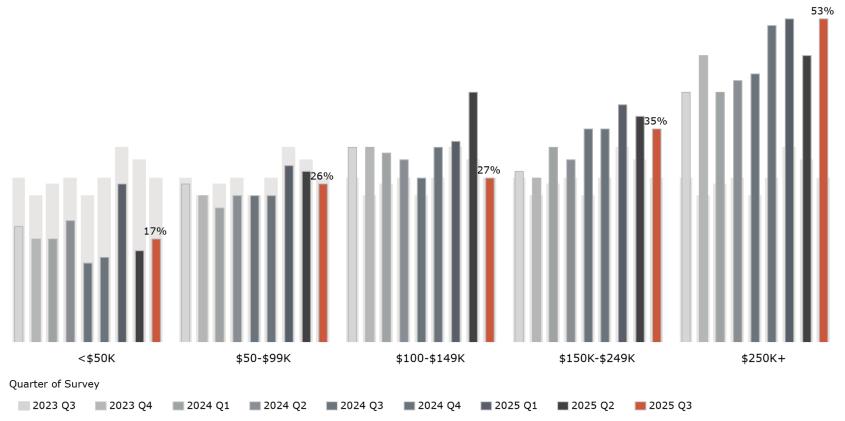
US RevPAR % change by class, YTD September and September 2025



"...And again, I will point to the luxury and certain parts of the premium segment. ...This desire for experiences over goods continues and the underlying trends that we see are excellent."

Business travel intentions have weakened in near term

Planning Business Travel Within the Next 6 Months % of American Consumers



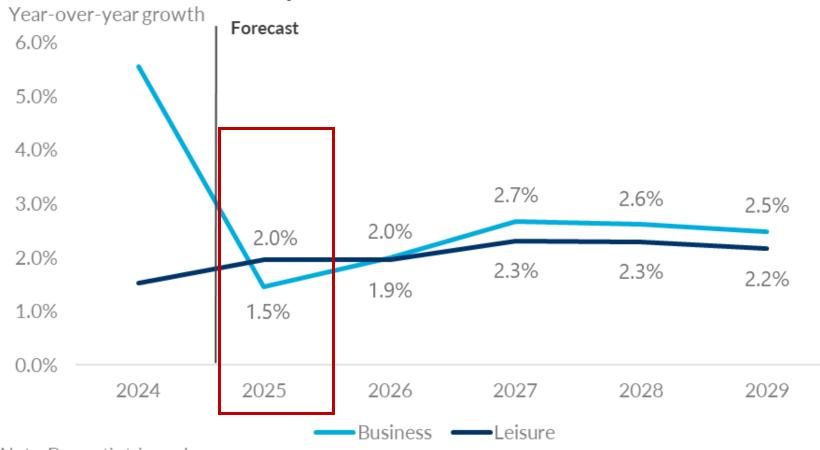
Light gray bars in the background represent the average for all survey respondants

Source: MMGY Global's Portait of American Travelers



Domestic travel holds up despite economic headwinds

Business and leisure trips

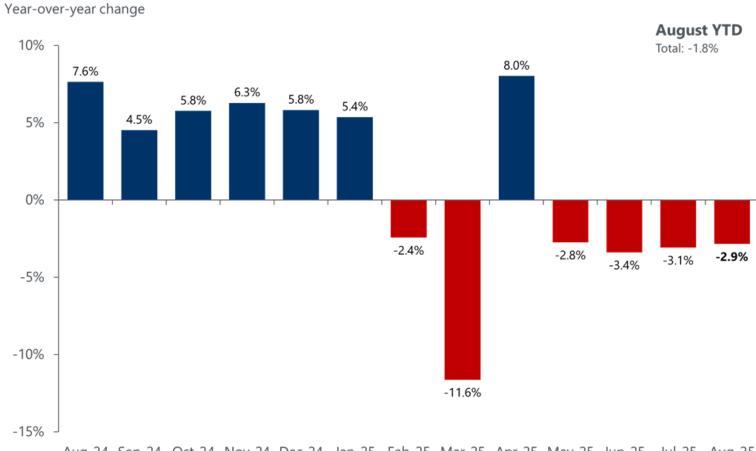


Note: Domestic trips only Source: Tourism Economics



Overseas visitors to the US in decline

Overseas visitor arrivals to the US

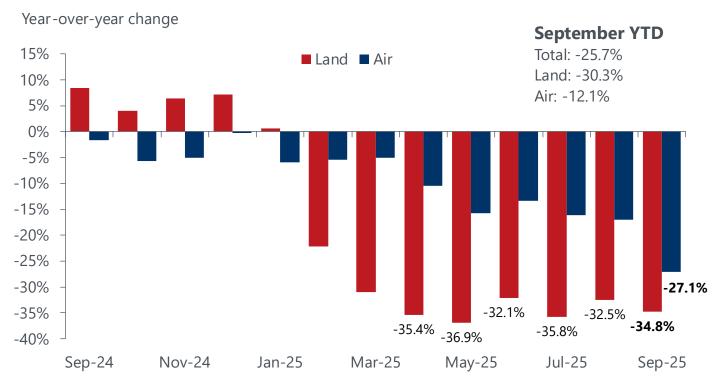






US visits from Canada have fallen sharply

Canadian visitor arrivals to the US



Note: Estimates show the year -over-year change in Canadian visits to the US. September 2025 data based on leading indicator data measuring Canadian -resident US return trips. Canadian travel to other world regions has increased 8.7% this year.

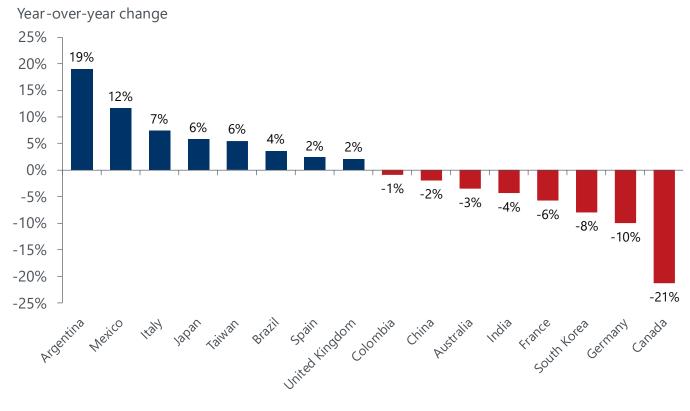


Do you have anything positive to say?



International markets still hold potential

Visitor arrivals to the US by top markets (Aug 2025 YTD)



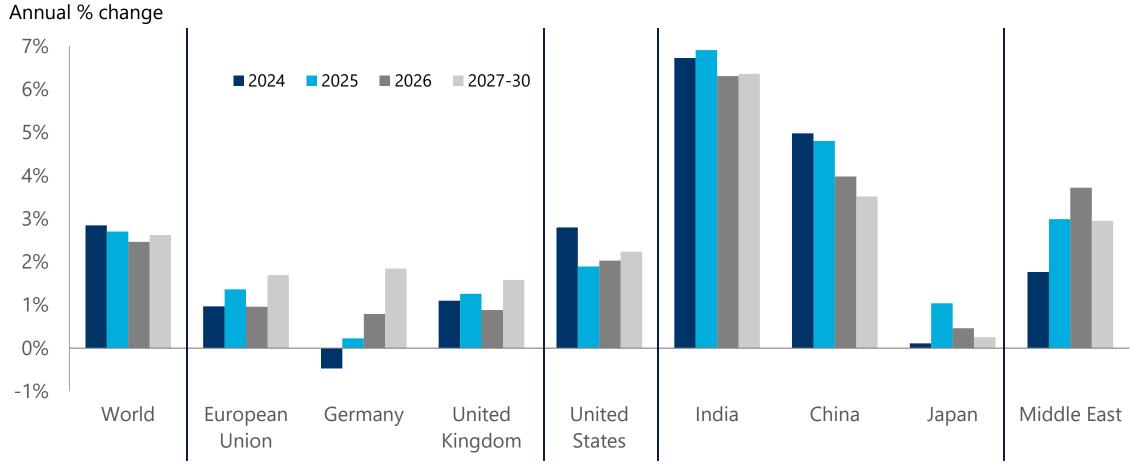
Some inbound markets are witnessing strong growth





GDP should accelerate in the medium term

GDP growth by major markets

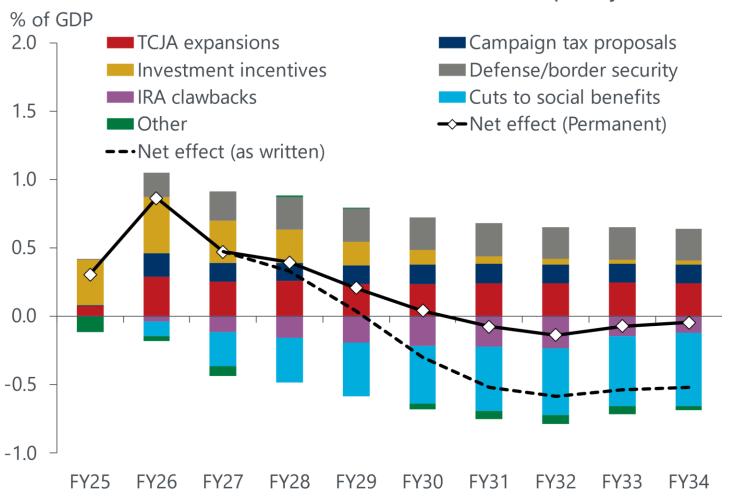


Source: Oxford Economics



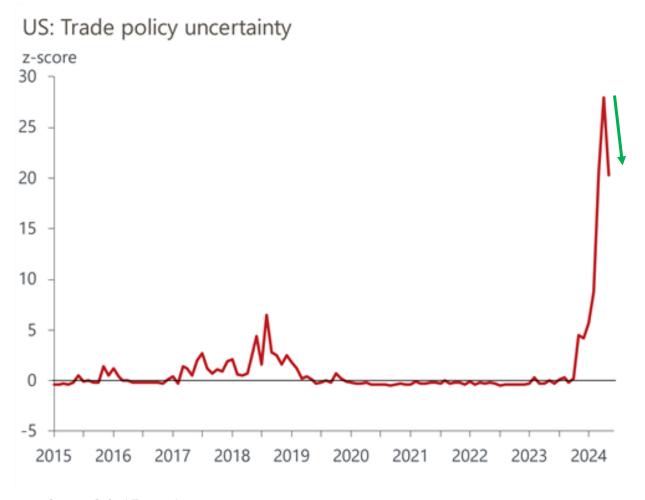
Fiscal policy will boost growth next year

US: Fiscal effect of Senate OBBB versus current policy





Uncertainty due to tariff policy high, but falling



"Uncertainty is the new normal" –

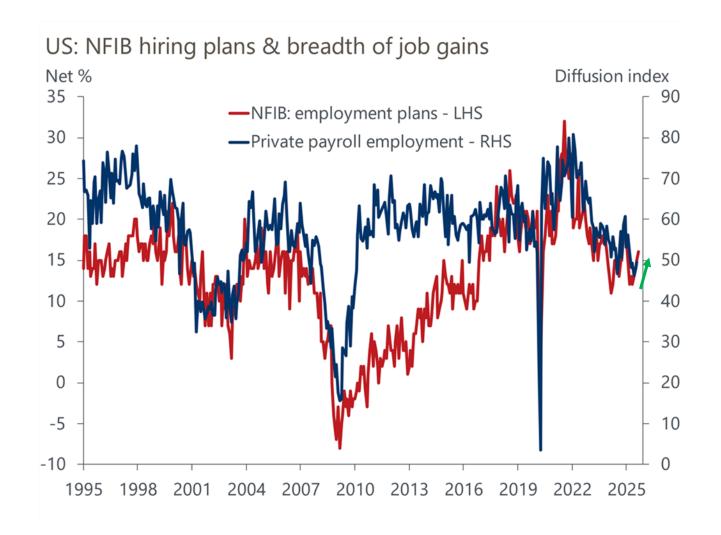
Kristalina Georgieva, IMF Managing Director

Businesses have been reconfiguring their operations to better absorb uncertainty.

Source: Oxford Economics



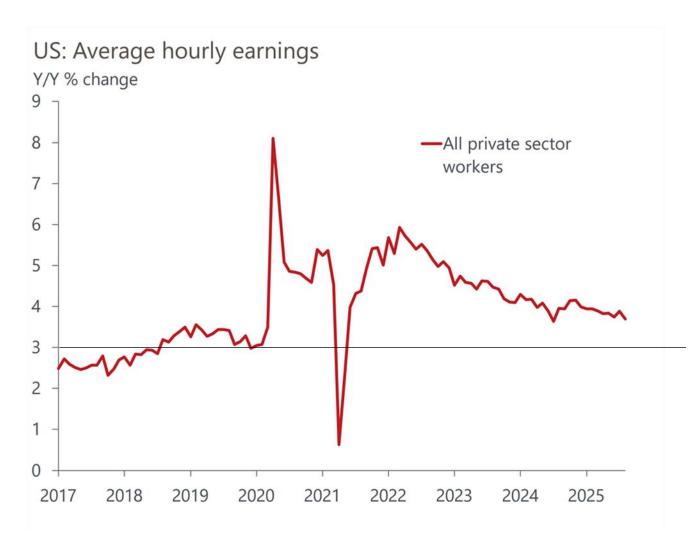
Less policy uncertainty will boost the labor market



Hiring intentions are rising again, for the fourth consecutive month



Income growth still supports spending growth



Average hourly **earnings have increased 3.7%** over the past year, outpacing the rate of inflation.

← 3.0% Inflation in September

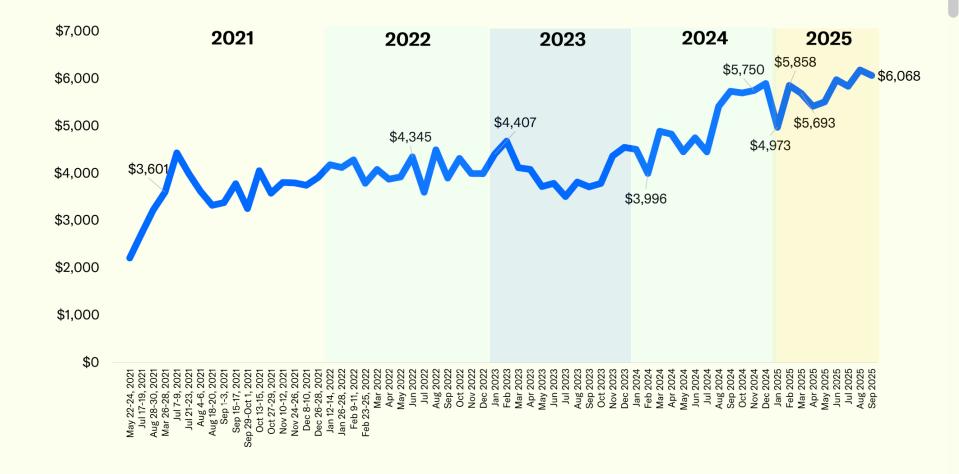


Travel budgets remain elevated

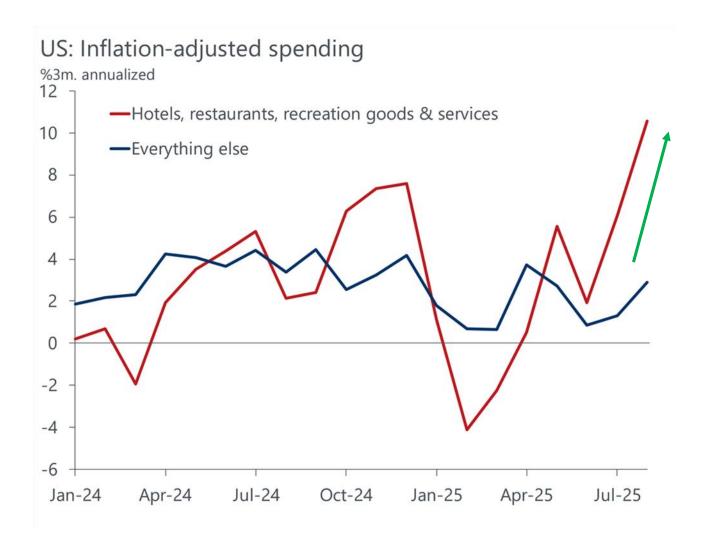
Question:

How much IN TOTAL is the maximum you will spend on leisure travel (including airfare, accommodations and all other trip related spending) during the NEXT 12 MONTHS?

Maximum I would spend on leisure travel (next 12 months):



Broad advance in discretionary spending



A sign people are prioritizing experiences.

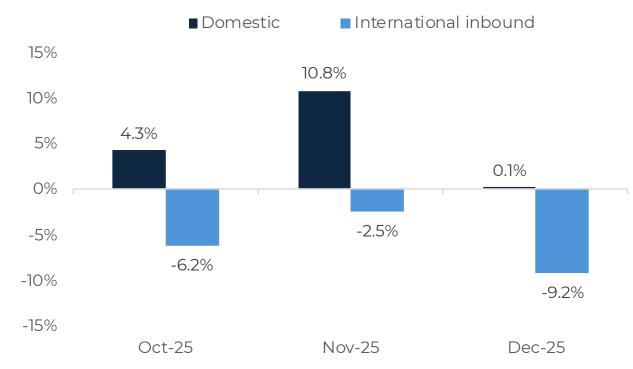
Trends in discretionary spending driven by swings in the stock market.



Domestic air bookings showing strength

US Air Travel Booking Pace

Year-over-year % change (as of September 2025)



Source: OAG

"The entire fourth quarter, the fall break, Thanksgiving, Christmas, they're all likely to set records with strong demand."

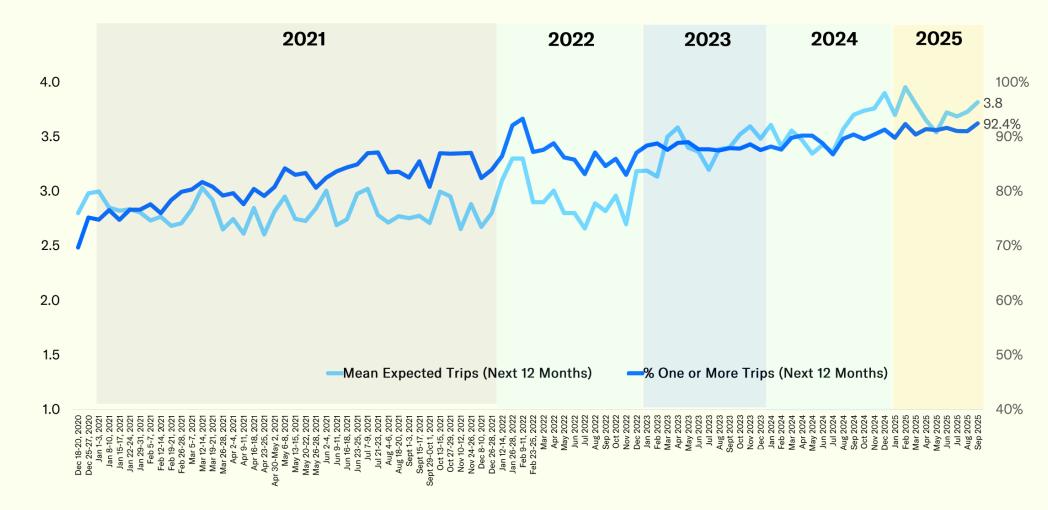
-Scott Kirby, CEO United Airlines



Intended leisure trips showing lift in recent months

Question:

IN TOTAL, how many leisure trips (of 50 miles or more from your home) do you expect to take in the NEXT TWELVE (12) MONTHS? (Select one)



Signs of leisure market acceleration

"Since the beginning of July, we've seen an uptick in overall travel demand, particularly in the U.S."

- Expedia (08/07/2025)

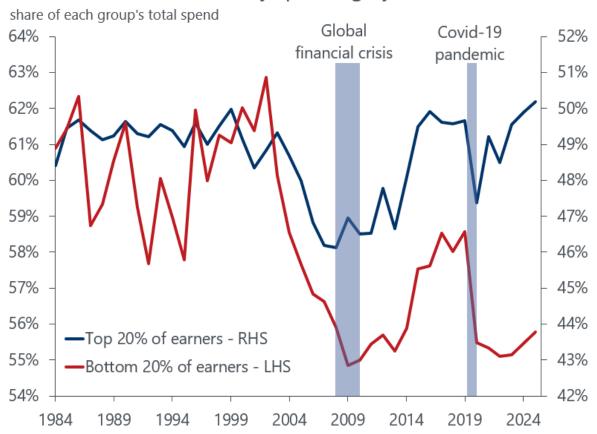
"As we look to Q3, we're encouraged by current demand trends, specifically the acceleration of nights booked from April through July."

- Airbnb (08/06/2025)



A K-shaped economy: Diverging outcomes

US: Consumer discretionary spending by income



Lower-income households are facing greater pressures, spending less on discretionary purchases and more on essentials.

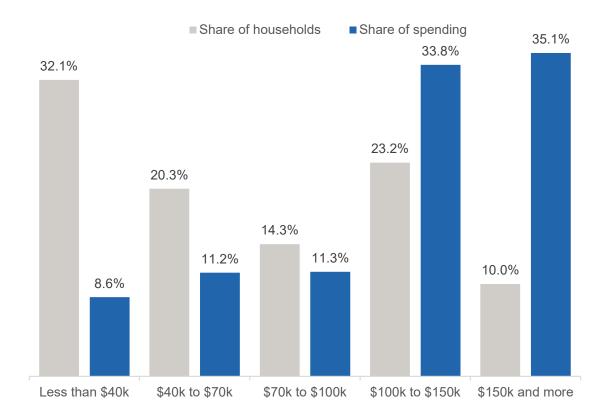
Similar trend for younger cohorts who are having a hard time finding a job.



Tourism is dependent on higher-income households

Lodging spending by household income

Leisure travel, 2023



Households making \$100k+ (one-third of households)

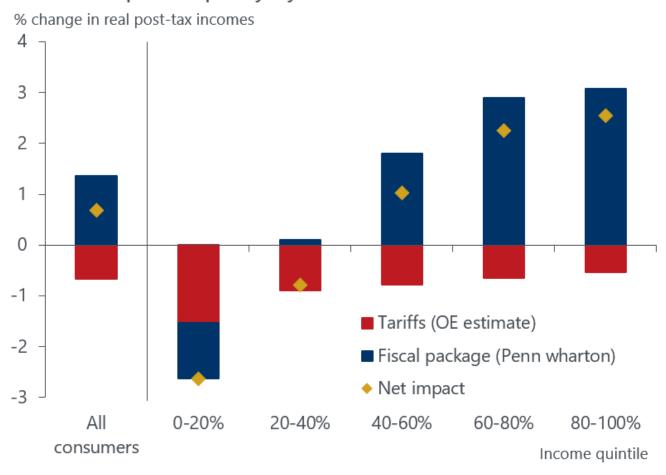
account for more than two-thirds of all spending on lodging

Note: Based on three-year average through 2023. Source: BLS, Tourism Economics



Policies favor higher income households

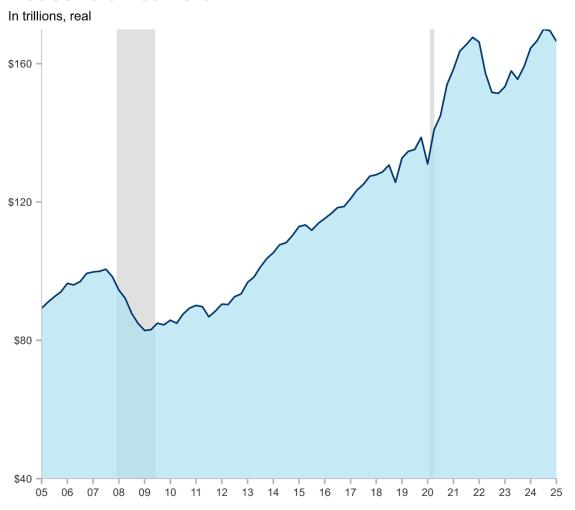
US: Net impact of policy by household income





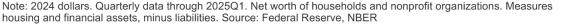
Strong gains to household balance sheets

Household net worth



"High-end resort properties continue to show resilience, no resistance to rate."

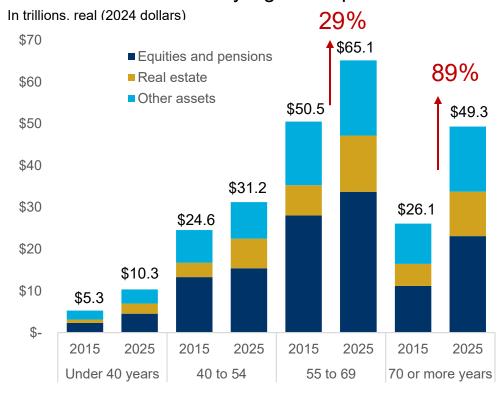
Host, July 31





Older US households (55+) now have \$114 trillion

Household Net Worth by Age Group



Note: Real estate is shown net of mortgages. Other assets include private businesses, consumer goods and other assets, net of other liabilities.

Source: Federal Reserve



Summary

The near-term outlook is soft and risky

- US economy is on a tight rope. Expect higher inflation, slower economic growth, weaker labor markets
- Manufacturing and construction-related sectors in difficult spot

The outlook is more promising, if you look out a little farther

- Fiscal stimulus
- Higher income households
- Less uncertainty
- Technology-driven productivity
- The economy is likely to strengthen into 2026 and 2027



Why your work matters



\$10.1B VISITOR SPENDING

\$28 million per day



\$3.6B PERSONAL INCOME

Equivalent of \$2,007 per resident household



97,394 JOBS

3.5% of all jobs in Kentucky. 1-in-28



\$1.0B STATE & LOCAL TAXES

Enough to pay the salaries of 18,000+ public school teachers

Offsets \$575 in taxes per household

